



Saltash Town Council

Konsel An Dre Essa



The Guildhall
12 Lower Fore Street
Saltash
PL12 6JX
Telephone: 01752 844846
www.saltash.gov.uk

2 August 2023

Dear Councillor

I write to summon you to the meeting of the **Town Vision Sub Committee** to be held at the Guildhall on **Tuesday 8th August 2023 at 6.30 pm.**

The meeting is open to the public and press. Any member of the public requiring to put a question to the Town Council must do so by **12 noon the day before the meeting** either by email to enquiries@saltash.gov.uk or sent to The Guildhall, 12 Lower Fore Street, Saltash PL12 6JX. Please provide your full name and indicate if you will be present at the meeting.

Yours sincerely,

S Burrows
Town Clerk

To Councillors:

R Bickford J Brady R Bullock S Gillies M Griffiths S Martin J Peggs D Yates	All other Councillors for information
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Agenda

1. To elect a Chairman.
2. To elect a Vice Chairman.
3. Health and Safety Announcements.
4. Apologies.
5. Declarations of Interest:
 - a. To receive any declarations from Members of any registerable (5A of the Code of Conduct) and/or non-registerable (5B) interests in matters to be considered at this meeting.
 - b. The Town Clerk to receive written requests for dispensations prior to the start of the meeting for consideration.
6. Questions - A 15-minute period when members of the public may ask questions of Members of the Council.

Please note: Any member of the public requiring to put a question to the Town Council must do so by 12 noon the day before the meeting.
7. To consider Risk Management reports as may be received.
8. To receive and approve the minutes of the Town Vision Sub Committee held on Tuesday 14th December 2021 as a true and correct record. (Pages 4 - 7)
9. To receive the Town Vision budget statement and consider any actions and associated expenditure. (Page 8)
10. To receive and review the Town Vision Sub Committee Terms of Reference and consider any actions and associated expenditure. (Pages 9 - 11)
11. To establish and work towards a Vision for Saltash and consider any actions and associated expenditure. (Page 12)
12. To establish a Draft Action Plan for Saltash Town Council and consider any actions and associated expenditure. (Pages 13 - 26)
13. Public Bodies (Admission to Meetings) Act 1960:
To resolve that pursuant to Section 1(2) of the Public Bodies (Admission to meetings) Act 1960 the public and press leave the meeting because of the confidential nature of the business to be transacted.
14. To consider any items referred from the main part of the agenda.

15. Public Bodies (Admission to Meetings) Act 1960:
To resolve that the public and press be re-admitted to the meeting.
16. To consider urgent non-financial items at the discretion of the Chairman.
17. To confirm any press and social media releases associated with any agreed actions and expenditure of the meeting.

Date of next meeting: To be confirmed.

SALTASH TOWN COUNCIL

Minutes of the Meeting of the Town Vision Sub Committee held at the Guildhall on Tuesday 14th December 2021 at 6.30 pm

PRESENT: Councillors: R Bickford, R Bullock, S Gillies (Chairman), S Martin, S Miller, J Peggs (Vice-Chairman) and D Yates.

ALSO PRESENT: C Cook (Locum Town Clerk) and D Joyce (Administration Officer)

APOLOGIES: Councillor M Griffiths.

5/21/22 HEALTH AND SAFETY ANNOUNCEMENTS

The Chairman informed those present of the actions required in the event of a fire or emergency.

6/21/22 DECLARATIONS OF INTEREST:

a. To receive any declarations from Members of any registerable (5A of the Code of Conduct) and/or non-registerable (5B) interests in matters to be considered at this meeting.

None.

b. Locum Town Clerk to receive written requests for dispensations prior to the start of the meeting for consideration.

None.

7/21/22 QUESTIONS - A 15-MINUTE PERIOD WHEN MEMBERS OF THE PUBLIC MAY ASK QUESTIONS OF MEMBERS OF THE COUNCIL

None.

8/21/22 TO CONSIDER RISK MANAGEMENT REPORTS AS MAY BE RECEIVED

None.

9/21/22 **BUDGETS AND FINANCE**

It was **RESOLVED** to note.

10/21/22 **TO RECEIVE AND APPROVE THE MINUTES OF THE TOWN CENTRE VISION SUB COMMITTEE HELD ON THURSDAY 25TH FEBRUARY 2021 AND THURSDAY 2ND DECEMBER 2021 AS A TRUE AND CORRECT RECORD.**

Please see a copy of the minutes on the STC website or request to see a copy at the Guildhall.

It was proposed by Councillor Gillies, seconded by Councillor Peggs and **RESOLVED** that the minutes of the Town Centre Vision Sub Committee held on Thursday 25th February 2021 were confirmed as a true and correct record.

It was proposed by Councillor Gillies, seconded by Councillor Bullock and **RESOLVED** that the minutes of the Town Centre Vision Sub Committee held on Thursday 2nd December 2021 were confirmed as a true and correct record.

11/21/22 **TO RECEIVE THE NOTES OF THE TOWN TEAM MEETINGS HELD ON THURSDAY 18TH MARCH 2021, MONDAY 11TH OCTOBER 2021, MONDAY 25TH OCTOBER 2021 AND THURSDAY 25TH NOVEMBER 2021**

Members received the notes from various meetings of the Town Team.

Councillor Bickford requested an amendment to the Town Team notes held on Monday 11th October 2021 as he was not in attendance at this meeting.

Cllr Bickford requested the Chairman discuss at a future Town Team meeting the Town Council's position and future procurement of CCTV.

Councillor Bickford asked if the Town Team would offer their support of the procurement and provisions of CCTV within the Town Centre to assist with alternative funding applications.

It was **RESOLVED** to note.

12/21/22 **TO RECEIVE AND NOTE THE TOWN TEAM TERMS OF REFERENCE**

It was **RESOLVED** to note.

13/21/22 **20'S PLENTY FOR CORNWALL GLOBAL ROAD SAFETY WEEK**

Members discussed areas in Saltash that may benefit by adopting the 20's plenty campaign.

It was proposed by Councillor Gillies, seconded by Councillor Peggs and **RESOLVED:**

1. To further progress the discussions concerning the adoption of a 20mph limit on residential streets in Saltash with Cabinet Member P Desmonde and Cornwall Councillor M Worth.
2. To hold a Survey Poll for Saltash Residents participation to establish the level of support for the 20's plenty campaign proposal.
3. To promote participation in the 'Have Your Say' Survey Poll within the Saltash School Community with a report to be received at a future committee meeting.

14/21/22 **TO RE-ESTABLISH AND SET SALTASH TOWN COUNCIL PRIORITY SETTING PROCESSES**

Members discussed the priority setting process and previous list of priorities which all Members agreed is out of date and requiring further reflection.

It was proposed by Councillor Gillies, seconded by Councillor Bullock and **RESOLVED:**

1. Members to inform Councillor Gillies of their top ten priorities within the existing Priority Setting document.
2. Councillor Gillies to report back to a future Committee meeting to further categorize priorities and recommend allocation to relevant Committees and Working Parties for their input and action.

15/21/22 **TO CONSIDER COMMUNITY CONSULTATION FOR THE TOWN VISION**

Members to further consider and discuss Community Consultation for the Town Vision upon further information being ascertained in relation to the Town priorities.

It was proposed by the Chairman and agreed by Members to defer the agenda item to a future Committee meeting.

16/21/22 PUBLIC BODIES (ADMISSION TO MEETINGS) ACT 1960:

To resolve that pursuant to Section 1(2) of the Public Bodies (Admission to meetings) Act 1960 the public and press leave the meeting because of the confidential nature of the business to be transacted.

17/21/22 TO CONSIDER ANY ITEMS REFERRED FROM THE MAIN PART OF THE AGENDA

None.

18/21/22 PUBLIC BODIES (ADMISSION TO MEETINGS) ACT 1960:

To resolve that the public and press be re-admitted to the meeting.

19/21/22 TO CONSIDER URGENT NON-FINANCIAL ITEMS AT THE DISCRETION OF THE CHAIRMAN.

None.

20/21/22 TO CONFIRM ANY PRESS AND SOCIAL MEDIA RELEASES ASSOCIATED WITH ANY AGREED ACTIONS AND EXPENDITURE OF THE MEETING.

It was proposed by Councillor Gillies, seconded by Councillor Peggs and **RESOLVED** to issue the following press and social media releases:

1. 'Have Your Say' - Survey Poll

DATE OF NEXT MEETING

To be confirmed.

Rising at: 7.44 pm

Signed: _____
Chairman

Dated: _____

Agenda Item 9

P&F Committee - Town Vision Sub Committee Budget 2023-24

Saltash Town Council

For the year ended 31 March 2024

Account	Actual Received/ Spend 2022/23	EMF Balances B/F 2022/23	To/From Reserves & Budget Virements 2023/24	Budget 2023/24	Actual Received/ Spend YTD 2023/24	Actual Funds To Receive/Available to Date 2023/24	Notes	Budget 2024/25	Budget 2025/26	Budget 2026/27	Budget 2027/28
P&F Town Vision EMF Expenditure											
6280 PF EMF Town Vision	0	10,450	0	0	0	10,450		0	0	0	0
Total P&F Town Vision EMF Expenditure	0	10,450	0	0	0	10,450		0	0	0	0
Total P&F Town Vision Budget Surplus/ (Defic	0	(10,450)	0	0	0	(10,450)		0	0	0	0

Town Vision Sub Committee

Composition:	Eight members
Chairmanship:	Chair and Vice Chair to be elected from the members of the Committee at the first meeting in each Town Council year. The serving Mayor will not be eligible for either of these positions.
Quorum:	Four
Meetings:	As required
Timing:	6.30 p.m.
Venue:	Guildhall
Reports to:	Full Town Council
Reports to:	Policy and Finance for financial matters only
Remit:	

Terms of Reference & Matters Delegated to the Committee:

Finance delegated authority:

Expenditure up to £20,000 on any separate occasion within the budget

1. To establish and work towards a long-term Vision for Saltash.
2. To utilise the available advice and support of Cornwall Council for a shared Vision for Saltash.
3. To establish and work towards a five-year Action Plan for Saltash Town Council with clear engagement and consultation with the community as required.
4. To review and consider updating the five-year Action Plan for Saltash Town Council on a regular basis.
5. To establish and work towards a Business Plan for Saltash Town Council.
6. To refer to the Saltash Neighbourhood Development Plan when considering town initiatives and the Action Plan and to support future Saltash Neighbourhood Development Plan updates.
7. Recognise Saltash Fore Street as the central element to become a mixed use destination, shopping, leisure, residential and employment.
8. To incorporate the goals of the declared Climate Emergency within decision making.

9. To refer to the Town Council Portfolios when considering the Town Council Action Plan.
10. To review the Town Council portfolios on a regular basis.
- ~~11. To establish clear engagement and consultation with the Town community.~~
- ~~12. To establish an STC asset register (benches, bins, signage, buildings etc.) and ensure all STC assets are cleaned and maintained.~~
13. To recognise and support initiative throughout the Town.
14. Review traffic movement and usage of Fore Street to support a more welcoming pedestrian environment and improve air quality.
15. To seek funding and partnership opportunities for Town initiatives.
16. To recognise, celebrate and protect Saltash Heritage.
- ~~17. To consider the long term impact of Covid 19 on the local economy.~~

Matters not delegated to the Committee:

Any matter falling within the remit of the Committee which involves the introduction of a new policy or changes to existing policy, future direction and strategy.

To establish and work towards a Vision for Saltash and consider any actions and associated expenditure

The Saltash Neighbourhood Development Plan states the vision for Saltash:

By 2030 Saltash will be an envied riverside town, being greener, more inclusive and prosperous in all aspects, with a reinvigorated Town Centre and Waterfront, award-winning new housing, a diverse economy, with an excellent quality of life and lifestyle for all ages.

Objectives:

The Vision will be achieved by delivering the following objectives to:

1. Secure a diverse and prosperous Local Economy;
2. Regenerate the Town Centre, especially Fore Street, and Manage the Growth of “Out of Town” shopping;
3. Create and Support Sustainable Neighbourhoods;
4. Revitalise the Waterfront;
5. Ensure a balanced Range of Quality New Housing;
6. Project and Enhance the Built Environment;
7. Enhance the Natural Environment of the Parish;
8. Manage the Rural Areas of the parish in a Sympathetic Manner;
9. Meet the Changing demand for Health, Education, and Community Services and Facilities;
10. Meet the growing demand for additional Sport, Recreation and Leisure Facilities;
11. Encourage Improved and Sustainable Connectivity;
12. Tackle the causes and impacts of climate Change.

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SALTASH TOWN COUNCIL ACTION PLAN 2024 TO 2028
WORKING FOR THE PEOPLE OF SALTASH



Introduction

This action plan has been developed by Saltash Town Council and details its aims and objectives for the next five years. It is a working document that will be reviewed by the Town Vision Sub Committee on a regular basis.

In 2014, the Town Council made the decision to lead the process of drawing up a Neighbourhood Plan and started by hand delivering household and business surveys to every home and business in Saltash. The response rate to the surveys was average but it was clear that the Town Council needed a way to tackle the issues that could not be addressed in the Neighbourhood Plan.

This is the Town Council's action plan to address all the other items that are important to residents, business, and visitors to Saltash, that are not planning related and cannot be tackled via the Neighbourhood Plan.

Saltash Town Council welcomes feedback on its Action Plan.

Mission Statement

Saltash Town Council endeavours to promote the best social, economic, and environmental practices for Saltash by efficiently managing services, assets, and the resources of the Town Council for the benefit of the local community. The Town Council aims to be a professional and competent Town Council, which is open/transparent and accountable and ensures sound financial management of the Town Council's resources.

Town Council's Aims

- Managed development within Saltash.
- Protecting and preserving public services, facilities and open spaces and ensuring they are provided in a smarter more sustainable way.
- Endeavour to address the needs of the residents within the resources and powers available to the Town Council.
- Provide high standard, cost-effective services.
- Building and maintaining relations with key stakeholders, local community organisations and groups.
- Encouraging economic development and tourism opportunities.

- To better serve the community by increasing services offered and ensuring those offered meet the community's needs.
- Helping to build, strengthen and grow the community.
- Continue investing in Town Council Officers and Councillor training.

This next section details the short-term aims and objectives of some of the Town Council Committees to allow the Town Council to achieve its aims.

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Services

Aims	Objective	Action	Responsibility	Timescale
To keep the town looking its best	To keep the town free of weeds	<p>Instruct the service delivery department to carry out weed removal to STC assets in an environmentally free way</p> <p>Review the effectiveness of weed removal at the end of the year</p> <p>Report back to committee and agree any further actions</p>	<p>Service Delivery Manager</p> <p>Town Clerk/Service Delivery Manager</p> <p>Town Clerk</p>	
	To maintain all street furniture in the town	<p>Instruct the service delivery department to maintain all street furniture and order parts as required</p> <p>Carry out an audit of all town street furniture</p>	<p>Service Delivery Manager</p> <p>Service Delivery Manager</p>	

		<p>Compile inventory to be included in the Town Council asset register</p> <p>Inspect all town street furniture</p> <p>Prepare schedule of maintenance based on priority</p> <p>Provide committee with full inventory and schedule of maintenance for approval</p>	<p>Service Delivery Manager</p> <p>Service Delivery Manager</p> <p>Service Delivery Manager</p> <p>Service Delivery Manager</p>	
	<p>To continue providing hanging baskets and bedding plants in the town and surrounding areas</p>	<p>Instruct the service delivery department to install and maintain throughout the summer months by way of regular feed and watering in an environmentally free way</p> <p>To appoint a supplier to provide the baskets and planting</p>	<p>Service Delivery Manager</p> <p>Service Delivery Manager</p>	<p>May 2020</p>

To enhance the look of the town	To expand the floral display in Saltash by planting a wider selection of flowers and adding new planting and hanging baskets in Fore Street, Waterside and at Town Council premises	Instruct contractors to order flowers/plants as required Instruct the Service Delivery department to prep the areas	Service Delivery Manager Service Delivery Manager	
To enhance the Town during the festive period by increasing the amount of decorative illuminations	To erect a third cross street decoration, increase the lights at Fore Street to Lower Fore Street and the Waterside	Obtain quotations from lighting contractors Appoint a contractor Instruct a contractor	Service Delivery Manager Committee Service Delivery Manager	
To increase financial support from local businesses	To obtain additional sponsorship	Contact local businesses Consider sponsorship	Town Clerk Committee	
To enhance and protect open spaces in the town	Audit of open spaces	Investigate and visit all open spaces in Saltash	Town Clerk/Service Delivery Manager	

		<p>Create inventory of all open spaces and portfolio</p> <p>Establish ownership of open spaces</p> <p>Present findings to committee for further actions</p>	<p>Town Clerk</p> <p>Town Clerk</p> <p>Town Clerk/Committee</p>	
<p>To be pro-active in encouraging the community to get involved in looking after and enhancing its open spaces</p>	<p>Create a leaflet to promote the Town Council's play parks and open spaces</p> <p>To promote the need for volunteers</p>	<p>Design a leaflet detailing the project</p> <p>Promote and distribute the leaflet</p> <p>Issue a press and social media release and advertise the need for volunteers via the local Saltash newspaper, Town Council website, noticeboards, Meet Your Cllr session</p>	<p>Town Clerk/Committee</p> <p>Town Clerk/Committee</p> <p>Administration/Members</p>	

		Arrange volunteer days to enhance open spaces	Town Clerk	
To create opportunities for leisure, exercise and well-being for the town residents and visitors by improving and promoting the town's network of cycle paths, footpaths, and walking routes	To ensure all footpaths paths are clean, safe, and attractive	Sign up to the Local Maintenance Partnership Report inspection outcomes at committee meetings and agree any further actions and expenditure	Town Clerk/Service Delivery Manager Service Delivery Manager	
	To use the noticeboards within the town to publicise Saltash footpaths	Design and create map of footpaths Locate potential noticeboards that can be used to advertise footpaths Present findings to committee for further actions	Administration Administration Service Delivery Manager	

	<p>To produce leaflets publishing Saltash footpaths and possible routes, including things to look out for and the history of the area</p>	<p>Design and create leaflet</p> <p>Present leaflet to committee for approval</p> <p>Circulate leaflet to local businesses/organisation</p>	<p>Administration</p> <p>Town Clerk</p> <p>Administration</p>	
<p>To enhance the look of the town</p>	<p>To maintain a clean and tidy high street by tackling fly posting, littering and dog fouling</p>	<p>Produce keep Saltash clean campaign posters, leaflets, and stickers</p> <p>Issue press releases advertising the campaign</p> <p>Promote the campaign to the local schools, groups, and organisations</p> <p>Set up a keep Saltash clean webpage to form part of the main Town Council website</p>	<p>Administration</p> <p>Town Clerk</p> <p>Town Clerk/Members</p> <p>Administration</p>	

	<p>Provide regular updates via local newspapers, social media, and Town Council website on what the community is doing</p>	Town Clerk	
	<p>Apply to Cornwall Council for the Town Council to act as its agent (with delegated powers under Highways Act 1980 Section 132(2)) to enable the speedier removal of fly posting and unauthorised signs from the highway that can affect highway safety and detract from the amenity of the town</p>	Town Clerk	

Post meeting Priority Order - * indicates amended wording							
	Youth	Public	Insiders	Provisional	Meeting 1	Meeting 2	2014 - 2015 Council review
Top priority							
4 Continuing existing improvement projects (free parking, extra signage, hanging baskets etc.)	Medium	High	Top	High	Top		
High Priority							
1 Continuing to develop a Saltash Neighbourhood Plan (for housing, jobs etc. for	High	High	High	Top	High		
29 Promoting appropriate developments to waterside amenities	High	High	Medium	High			
30 Providing grants for community groups (Community Chest)	Low	Medium	High	Medium	High		
46 Funding festivals in general	Medium	Medium	High	Medium	High		
70 Promoting development of Saltash station building (including additional passenger/community facilities	Medium	Top	High	High	High		
79 Improving play areas	High	Medium	Medium	Medium	High		
92 Developing the use of the Maurice Huggins Room within current budget*	None	Medium	High	Medium	High		
High Priority - Sub category 'To investigate options around devolution of Cornwall Council Services'							
80 Supplementing Cornwall Council's weed control	Low	Low	None	Low			
81 Additional street cleaning	Low	Medium	None	Low			
83 Providing local services where CC declines (e.g. Pillmere)	None	Low	Low	Low			
86 Investigating joint service provision with Cornwall Council for all grass cutting	Low	Medium	Low	Low			
87 Taking on green spaces and parks from Cornwall Council	Low	Low	Low	Low			
88 Taking on further public toilets from Cornwall Council	Low	High	High	Medium	Low		
89 Negotiating taking on Cornwall Council Car Parks.	None	Medium	Medium	Low			
90 Investigate taking over management of the boat-park & garages on Jubilee Green from Cornwall Council	None	Low	Low	Low			
121 Initiatives to reduce litter and dog mess in Saltash (ASBO group)							New priority
Medium Priority							
5 Supporting enhancements to the look of empty buildings in the Town Centre	Medium	High	Medium	Medium			
8 Providing bike racks and dog stakes in fore street	High	Low	Low	Medium			
13 Investigating providing more car parks / spaces	High	Low	Low	Medium			
17 Promoting digital technology in the town centre (broadband, free wi-fi etc.)	High	Low	Medium	Medium			
19 Providing further markets at top/bottom of Fore Street	Medium	Low	Medium	Medium	Medium		
20 Providing sports/recreation opportunities in Fore St (exercise equipment, rowing machines etc)	High	None	Medium	Medium			
21 Subsidising local economy initiatives (e.g. Saltash Card)	Medium	Medium	Medium	Medium			
24 Initiatives for job creation (rental support, publicity, grant support, premises	Medium	High	Medium	Medium			
27 Tourism and publicity initiatives	Low	Low	High	Medium			
34 Funding Saltash Town Youth Council	Low	Low	Low	Low	Medium		
35 Funding Citizen's Advice Bureau activities within Saltash	Low	High	High	Medium			
36 Acquiring new space for Saltash Heritage in partnership with Heritage and Saltash CIC	None	High	High	Medium			
39 Saltash Christmas Event	High	Medium	Medium	Medium			
40 Establishing the Christmas lantern parade as an annual event	Low	Low	Medium	Low	Medium	Medium	
43 STC community events (Saltash Showcase, Beating The Bounds etc.)	None	None	Low	None			

44 Promote/fund more sports activities & festivals	Medium	Low	Low	Low	Medium	Medium	
50 Maintaining Elwell woods	Low	Medium	Low	Low			
51 Community toilet scheme	High	High	Medium	High	Medium	Medium	
53 Treeplanting/community orchard schemes	Medium	Low	Medium	Medium			
55 Expanding provision of salt bins to cover remaining key areas*	Low	Medium	None	Low	Medium		
58 Community clean-up projects	Medium	Medium	Low	Medium			
59 Other Environmental initiatives (e.g. clean air initiatives, car sharing, Recycler of the Year, Saltash shopping bag (as in Modbury) etc.	Medium	Low	Low	Low	Medium		
60 Providing additional litter bins in outer areas	Medium	Medium	Low	Medium			
68 Promoting public transport use in/to/from Saltash (other than through subsidy)	Low	Medium	Medium	Medium			
71 Promoting 'integrated transport' between bus, train, cycle ways, footpaths etc.	Low	Medium	Medium	Medium			
72 Maintaining Public Rights of Way	None	High	Medium	Medium			
74 Developing new cycling or walking opportunities	Medium	Medium	Low	Medium			
95 Working with partners who may provide additional leisure facilities	Top	Low	High	High			Medium
98 Providing further youth facilities for younger people (pre-teens)	Medium	Medium	Low	Medium	Medium		
102 Staff and councillor training	Low	None	Medium	Low			
104 Developing Guildhall as a venue (for weddings, licence etc.)	Low	Low	Medium	Low	Medium	Medium	
107 Items directly related to Quality Town Status	None	None	Medium	Low			
108 Increased STC use of social media (facebook, twitter etc)	None	None	High	Low		Medium	
111 Reintroducing STC 'Panel of Youth' or suitable alternative.	Low	Low	Medium	Low	Medium	Medium	
115 Updating and improving the STC website	None	Low	High	Low	Medium		
117 Crime reduction projects (CATS, clubs and projects etc.)	Medium	Low	Low	Low	Medium		
122 More proactively negotiate with developers over service provision							New priority

Low priorities	Youth	Public	Insiders	Overall	Meeting 1	Meeting 2	
2 Providing a 'vibrant Saltash' office (paid employee to oversee publicity, co-ordinate festivals, support community groups, town centre management etc). For further investigation and final decision by full council*	Medium	Medium	High	Medium	High		Low
3 Extension of the planning Conservation Area	Medium	Medium	Medium	Medium	Medium		
9 Promoting a night time economy (late night opening)	Medium	None	Low	Low			Low
10 Acquiring a building for a major town centre 'legacy project'	Low	None	Low	Low			
11 Building a town square	Medium	None	Low	Low			
12 Installing partial street coverings (canopies) for the town centre	Low	Low	Low	Low			
15 Proactive marketing to major chains to come to the town centre	High	Medium	High	High	Medium		Low
23 Proactive marketing to major business for industrial units	Low	Low	Medium	Low			Low
25 Providing advice and support for small start-up businesses.*	Medium	Medium	Medium	Medium	Medium		
26 Encouraging more shops around the town (outside Fore St)	Medium	Low	None	Low			
28 Providing a tourist information/visitor centre	Low	Low	Medium	Low			
33 Staff support for community groups (e.g. residents associations/neighbourhood watch)	Low	None	Low	Low			
37 Seed funding large-scale community projects	None	Low	Low	Low			

41 Events to commemorate centenary of the First World War / 70 years since D	Medium	Low	Medium	Medium	Low		
42 Support/fund a community fireworks event	Medium	None	Medium	Low			
45 Replacement & maintenance fund for festive lights	Low	Low	Low	Low			
47 Beautifying roundabouts	Low	None	Low	Low			
48 Maintaining verges on highways	Low	Medium	None	Low		Low	
49 Additional public art in the town	Medium	None	Low	Low			
52 Providing additional STC allotments	Low	Low	Low	Low			
56 Revival of gardens for allotments scheme	Low	Low	Low	Low			
57 Providing additional planting/floral areas in the town	Low	Low	None	Low			
62 Providing recycling bins (in and outside Fore St)	Medium	Low	Low	Low			
63 Providing additional benches/picnic tables in parks	Medium	Medium	None	Low			
64 Replacing and providing additional benches in and out of Fore St	Low	Low	None	Low			
69 Providing additional bus shelters	Medium	Low	Low	Low			
73 Producing further footpath / walk leaflets	Low	Low	Low	Low			
77 Increased toilet cleaning	High	Medium	Medium	Medium			
78 Acquiring / maintaining new playing fields	Medium	Low	None	Low		Low	
84 Increased emptying of litter bins	Medium	Medium	None	Low		Low	
85 Additional civil enforcement (for parking, dog mess etc)	Low	Medium	Low	Low			
93 Developing the use of the Toc H Building	Low	Low	Low	Low			
94 Providing covered area in Longstone Park	Medium	None	None	Low			
99 Expanding the range of sporting facilities in the town	Medium	Low	None	Low			
101 Restoration and protection of civic regalia	None	Low	Medium	Low			
103 Funding road safety initiatives	Low	Low	None	Low			
105 Development of Guildhall long room as an art gallery	None	Low	Low	Low			
109 Expanding town messenger (colour/pages/number of issues)	None	None	Medium	Low			
113 Improving, replacing and supplementing STC notice boards	None	Low	Low	Low			
114 Developing further public consultation on STC activities	None	Low	Medium	Low			
116 Providing CCTV	Medium	Medium	Low	Medium	Low		
118 Increased restoration of damaged gravestones at cemetery	Medium	None	None	Low			
119 Digitising cemetery records (for family history / research etc.)	Low	None	Low	Low	Low		
120 Fair-trade initiatives	Medium	Low	None	Low			

Non-priorities	Youth	Public	Insiders	Overall	Meeting 1	Meeting 2	
6 Community/subsidised paint of Fore St	Medium	Low	Medium	Medium			
7 Additional planters in Fore Street	Low	None	None	None			None
14 Investigating the widening of Fore St	Medium	None	None	Low			
16 Provision of dedicated disabled parking on Fore St (n.b. Cornwall Council responsibility)	Medium	Low	None	Low		None	
22 Additional signage for industrial estates	None	None	Low	None		None	
31 General funding to Saltash Community Interest Company (for project work / staff etc.)	None	None	None	None			
32 Funding for specific Saltash Community Interest Company projects	None	None	Low	None			
38 Providing insurance / maintenance for community projects	None	Low	None	None			
54 Providing STC dog bins	Medium	High	None	Medium	None		
65 Subsidising bus services to provide additional services/retain threatened services	Medium	Medium	None	Low			

66 Subsidising rail services to provide additional services/retain threatened services	Medium	Medium	None	Low		None	
67 Subsidising ferry services (including subsidy to Barbican Ferry)	Low	Low	None	Low		None	
75 Providing maintenance and power for new streetlighting,	Low	None	None	None		None	
76 Building / managing new STC public toilets	Medium	High	None	Medium	None		
82 Additional work to tackle potholes / uneven pavements	High	High	None	Medium	None		
91 Investigate taking over lease of boat sheds under bridge from Network Rail	None	None	Low	None			None
96 Investigating building an outdoor swimming pool	High	None	None	Low			
97 Providing a homeless shelter	High	None	None	Low			
100 Continuing refurbishment of guildhall except where there is a robust business case related to item 104.	None	Low	None	None			
106 Investigating technological solutions to display planning applications	None	None	Low	None			
110 Building email database of residents for electronic communication	None	None	None	None			
112 Holding additional 'meet the people' events (including outside Fore	None	Low	None	None			